

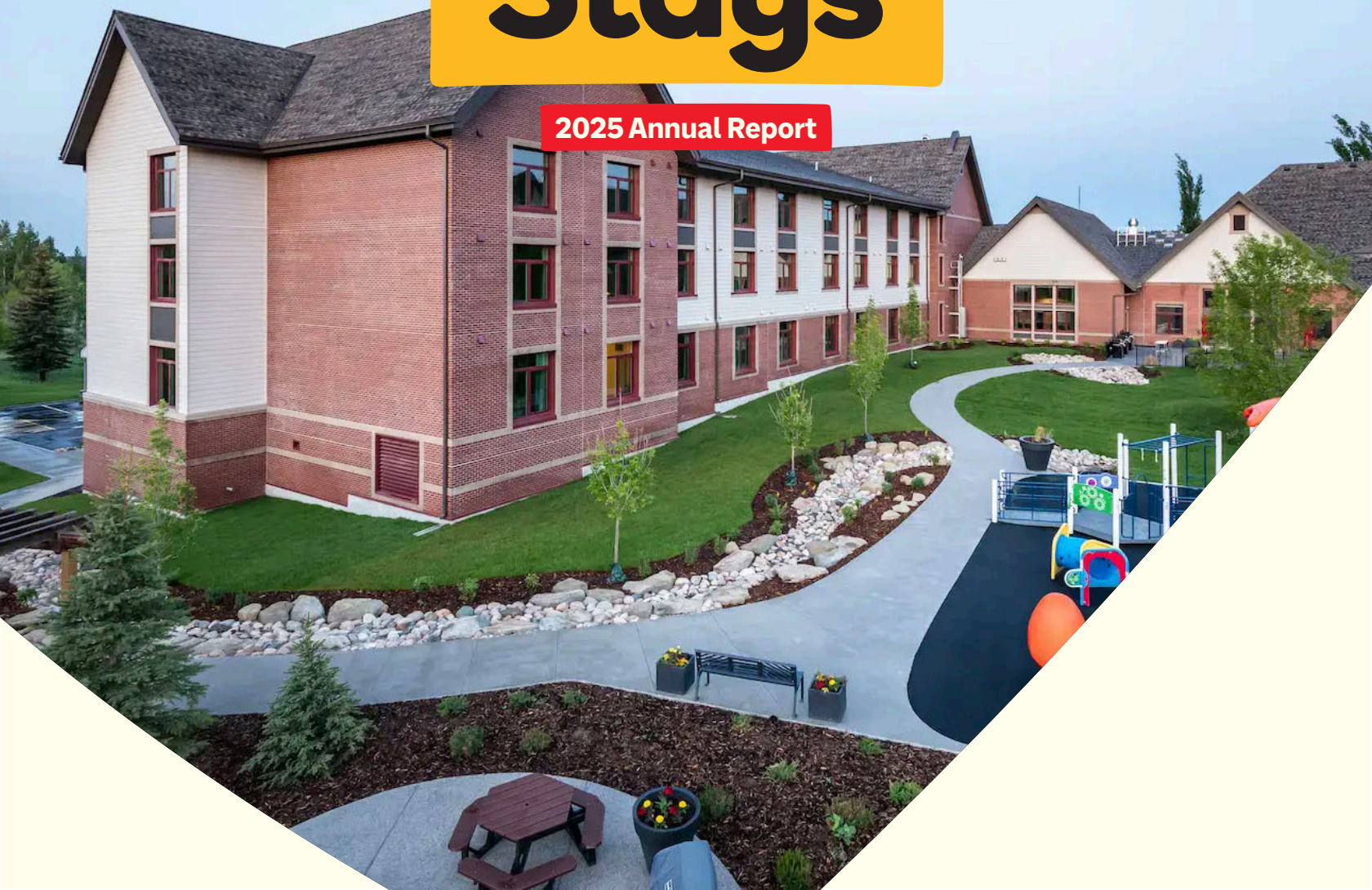


**Ronald  
McDonald  
House®**  
Alberta

# Family

# Stays

**2025 Annual Report**





## FAMILY STAYS

There's a difference between someone who stops by and someone who stays. Visitors come to say hello. They check the time. They park in short-term. They arrive with balloons, cards, and carefully chosen words. They smile, hold hands, maybe cry a little. And when visiting hours are over, they go. Family is not a visitor. **Family stays.**

Family stays in every hard conversation, every impossible decision. They don't glance at the time...they lose track of it. They sleep in chairs, in cars, in hallways. They miss work. They miss paychecks. They miss meals. They put their entire lives on hold just to be close to the one who needs them most.

At Ronald McDonald House®, we believe no family should have to choose between being there for their child and having a place to stay. So we give them more than a room. We give them rest. Warmth. A hot meal. A shoulder. We give them something that feels like normal, even when nothing else is.

Because when a child is in the hospital, family stays. And we stay with them.

## TABLE OF CONTENTS

- 04 CEO Message
- 06 Board Message
- 08 40-Year Anniversary
- 10 Calgary Home Expansion
- 12 Lethbridge Comfort Cart
- 13 Family Story (McNeil Family)
- 14 Art, Music, and Recreation Therapy Program



- 15 Home for Dinner Program
- 16 Brand Modernization
- 17 Volunteer Highlights
- 18 Impact Statistics
- 21 McHappy Day
- 22 Financials





# CEO'S MESSAGE

Jason Evanson Chief Executive Officer

Looking back on 2025, I see a year marked not only by progress but also by legacy. To grow is to learn from the past and invest in the future, which is why it moves me to report that our largest expansion in recent memory coincided with the 40th anniversary of Ronald McDonald House® Alberta.

Since opening our first Houses in Calgary and Edmonton in 1985, our organization has remained rooted in a simple but powerful belief: children heal better when family stays. Four decades and tens of thousands of families later, we have expanded our reach beyond Alberta's major cities to Red Deer and Medicine Hat. We continue to evolve to support families how, when, and where they need us most.

In May, we celebrated a transformative milestone with the opening of the expanded Calgary House. Growing from 27 to 91 family suites, I am proud to share that it is now one of the largest Ronald McDonald Houses in the world; 7th out of 380 Houses to be exact. This expansion is our response to increasing demand for services in our province, allowing us to welcome significantly more families each year and provide new and improved spaces designed for comfort, connection, and healing.

We also took an important step forward with the launch of a new global brand; an evolution grounded in the strategic foundation of our purpose, mission, and vision. Brand modernization is about more than just a new look. It will elevate

House ensures more and more families can stay close to their child's bedside when the comfort of their presence is critical to a child's mental, emotional, and physical well-being.

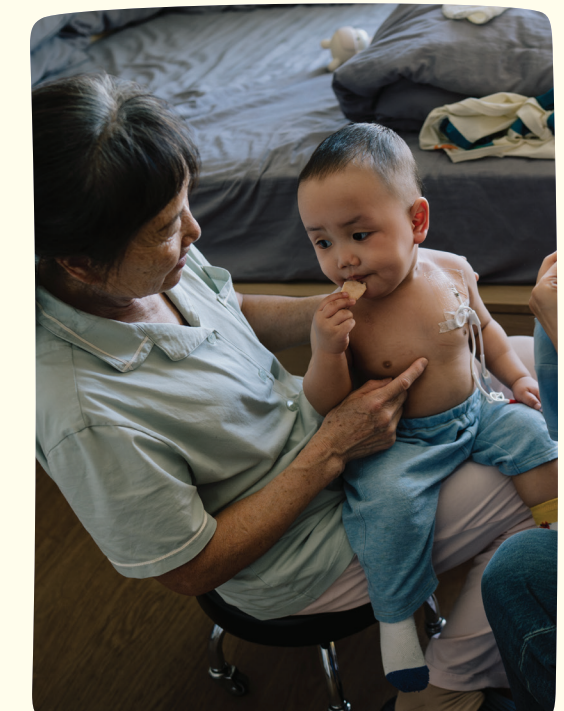
The Edmonton House relocation and expansion is on the horizon. We are squarely focused on finding a location adjacent to the new Stollery Children's Hospital, raising the funds necessary to build our new facility, and designing a House that's both large and modern.

As we look ahead, we remain guided by the universal truth that families are stronger when they stay together. It's a powerful force we witness every day at Ronald McDonald House that inspires us all. We see it in the volunteers who show up week after week, the donors who believe that every child deserves the healing power of family, and the staff who work tirelessly to ensure our families never feel alone. Together, we are all helping build a world where a home-away-from-home is never out of reach for families travelling to receive pediatric medical treatment.



how we speak about our mission, present ourselves to the world, and build the community support we need to serve more families, better.

Of course, all of our achievements are made possible by you. Thanks to the extraordinary generosity of our community, Ronald McDonald



# BOARD CHAIR MESSAGE

**Jim Kapeluck** Board Chair



As Board Chair, it is my privilege to reflect on a remarkable year for our organization. 2025 was defined by meaningful growth, strengthened impact, and a deepened commitment to the families we serve from hundreds of communities.

This past year, we saw our Calgary House expand from 27 to 91 family suites, our provincial reach extend through the Comfort Cart, and our mission resonate with Albertans stronger than ever before. Growth, however, is never achieved in isolation. It is the result of dedication, collaboration, and shared purpose.

I would like to extend my sincere gratitude to my fellow board members. Your governance, insight, and unwavering commitment have been instrumental in guiding the organization through

both opportunities and challenges. You continue to steward our mission with integrity and vision.

To our staff, thank you for your professionalism, passion, and resilience. Your day-to-day efforts are the driving force behind our success. You bring our mission to life in ways that inspire confidence and create lasting impact.

To our volunteers, we are deeply grateful. Your generosity of time, energy, and spirit strengthens everything we do. You are ambassadors of our values and an essential part of our community.

And to those who support our mission, we are deeply grateful. Your commitment makes a meaningful impact, and we honour your contributions by delivering the best possible accommodation, programs,

and services for families throughout their medical journeys. This annual report recognizes the ways we steward your contributions to the organization.

Together, we have built momentum that positions us well for the future. While we celebrate this year's accomplishments, we also remain focused on the work ahead, continuing to grow thoughtfully, respond to emerging needs, and uphold the trust placed in us.

On behalf of the Board, thank you to everyone who has contributed to this year's success. It is an honour to serve alongside such a dedicated group of individuals. We look forward to building on this progress in the years ahead.

## Board of Directors

Chair <b>Jim Kapeluck</b>	Secretary <b>Andy Cuthbertson</b>
Vice Chair <b>Morgan Campbell</b>	Treasurer <b>Hugh Erickson</b>
Directors <b>Kirsten Smith</b> <b>Shannon Gangl</b> <b>Richard Gil</b> <b>Thomas Lui</b> <b>Jay Ulmer</b> <b>Jordan Brown</b> <b>Dan Allen</b>	<b>Randy Mouflrier</b> <b>Dr. Ivan Rebeyka</b> <b>Lindsay Cox</b> <b>Joe Gebran</b> <b>Les Gombik</b> <b>Margaret Fullerton</b>

# 40-YEAR ANNIVERSARY

## Key Milestones

For over 40 years, Ronald McDonald House® Alberta has been a home-away-from-home for families with sick or injured children, providing comfort, support, and a sense of community during their most challenging times. Inspired by the vision of Dr. Audrey Evans, a pioneering pediatric oncologist who co-founded the first Ronald McDonald House in 1974, Ronald McDonald House Alberta opened its first locations in Calgary and Edmonton in 1985. This page is dedicated to highlighting our growth since then and the impact we have had on families along the way.

### 1985 First Houses Opened in Calgary and Edmonton

In December 1983, Ken Solomon, who had lost his daughter to leukemia, announced the construction of a 16-bedroom House for the families of sick children receiving treatment. McDonald's® pledged \$250,000, and the community rallied to raise the rest. The Edmonton House officially opened in the Queen Alexandra neighbourhood on August 15, 1985. That same year, the Calgary House opened in the city's Killarney neighbourhood, where it would remain until it relocated to its current location in 2007.

### 2007 Calgary House Expansion

To meet increasing demand, Ronald McDonald House Alberta built a new Calgary House across from the Alberta Children's Hospital. The new facility expanded its ability to support families and offered 27 private family suites.

### 2009 Edmonton House Expansion

In 2009, the Edmonton House expanded its facilities to better serve the growing number of families seeking support. This expansion reinforced Ronald McDonald House® Alberta's commitment to providing essential services to families across the province.

### 2012 Red Deer House Opened

Ronald McDonald House Alberta expanded its provincial reach by opening the Red Deer House in 2012. This addition aimed to support families in central Alberta, reducing the distance they needed to travel to stay close to their hospitalized children.

### 2012 Launch of Canada's First Ronald McDonald Care Mobile™

Ronald McDonald House® Alberta introduced Canada's first (and only) Ronald McDonald Care Mobile™, a state-of-the-art medical office on wheels. This initiative, in partnership with Mosaic Primary Care Network, provided free medical, dental, and health education services to underserved families in East Calgary.

### 2012 & 2014 Expansion into Grande Prairie & Cold Lake

Recognizing the need for ongoing support beyond the Houses, Ronald McDonald House® Alberta opened regional offices in Grande Prairie (2012) and Cold Lake (2014). These locations provide emotional and financial support for families transitioning home after their child's treatment.

### 2018 Unification of Northern and Southern Alberta Chapters

The Northern and Southern Alberta chapters were amalgamated in 2018, creating a provincial organization and streamlining services across the province.

### 2020 Medicine Hat House Opened

Ronald McDonald House® Alberta opened its Medicine Hat location, becoming the fourth House in the province following Calgary, Edmonton, and Red Deer. This six-bedroom facility is located directly across from the Medicine Hat Regional Hospital's main entrance, providing families across southeastern Alberta with easier access to medical care. This project was made possible through a partnership with the Yuill Family Foundation.

### 2021 Launch of the Comfort Cart Program

Ronald McDonald House Alberta introduced the Comfort Cart program in 2021. First launched at Red Deer Regional Hospital Centre, the program provides families with snacks, beverages, reading materials, and hygiene products and has since expanded to other locations across the province.

### 2023 Launch of "The Big Build" Expansion Project

With a growing need for accommodations, Ronald McDonald House Alberta launched "The Big Build" campaign in 2023 to increase capacity at its Calgary and Edmonton Houses.

### 2025 Grand Opening of the Expanded Calgary House

The expanded Calgary House became the 7th-largest in the world at the time of its opening. It now boasts 91 suites and features a commercial kitchen, family play areas, and a fully accessible outdoor playground.

# CALGARY HOUSE EXPANSION

**The Ronald McDonald House® in Calgary officially opened its expanded facility on May 22, 2025, to a fanfare of celebration and excitement.**

Before the expansion, the House offered 27 private family suites for families who needed to travel for specialized pediatric care. Originally opened in a previous location 40 years ago, Calgary's Ronald McDonald House has continued to serve tens of thousands of families over the past four decades.

Despite this, the waiting lists continued to grow, with nearly nine out of ten families unable to access a family suite due to a lack of space. A study conducted alongside the Canadian Institute for Health Information found that Ronald McDonald House Alberta met only 14% of the demand for services.

Through fundraising, working with our partners, and a lot of determination, the expanded facility was completed on time and under budget.

The grand opening was a significant celebration for the organization, marked by many of its original volunteers, board members, and

families attending the ceremony. One of those original members is Lanny McDonald, former captain of the Calgary Flames and Honorary Co-Chair of The Big Build campaign to expand Ronald McDonald House Alberta.

"This means the world to me to be part of not only the original grand opening in 1985, but to play a role in this incredible moment in Ronald McDonald House history as we open so many more suites and spaces for families," said McDonald.

The expanded facility has grown from 27 suites to 91 family suites, making the Ronald McDonald House in Calgary the seventh-largest in the world upon its reopening. Alongside the expansion of family suites, the interior includes a host of different spaces to provide services and programming to families, including a new commercial kitchen, play areas, and more. The outdoor area now has a fully accessible playground for families to enjoy.



"This means the world to me to be part of not only the original grand opening in 1985, but to play a role in this incredible moment in Ronald McDonald House history as we open so many more suites and spaces for families."

**Lanny McDonald**

Honorary Co-Chair of The Big Build campaign

# MCNEIL FAMILY STORY



## COMFORT CART

### Bringing Comfort to the Bedside in Lethbridge

In 2025, Ronald McDonald House® Alberta expanded family-centred support in southern Alberta by launching a new Comfort Cart at Chinook Regional Hospital in Lethbridge.

Rolling through prenatal, NICU, pediatric, maternity/child, and labour and delivery units, the Comfort Cart delivers small comforts that can make an overwhelming day feel more manageable. Stocked with snacks, coffee, activity books, reading materials, and hygiene essentials, the cart delivers a personal touch of care directly to families spending long hours at their child's bedside.

But the Comfort Cart offers more than practical support; it creates opportunities for connection.

"The carts are more than supplies or distractions. They're an opportunity for connection with our patients and their families when it is needed most,"

said Monica Whitehead, Director of Women's and Children's Health with Alberta Health Services. Volunteers who circulate the cart offer encouragement, brighten difficult days, and remind families they are not alone.

For dozens of families who stay at our Lethbridge House every year, Ronald McDonald House Alberta is already a familiar source of support in the community. The introduction of the Comfort Cart extends that same sense of compassion directly to the hospital, meeting families where and when they need it most.

"The Comfort Cart enables us to support more families outside of the Ronald McDonald House, enhancing family-centred care right at the bedside," said Natasha Tiemstra, Chief Operating Officer at Ronald McDonald House Alberta. "The items are things we know help support families who are at the bedside of their child, including siblings who are there visiting."

The Comfort Cart is made possible through support from the Chinook Regional Hospital Foundation and Ronald McDonald House Alberta. With houses in Calgary, Edmonton, Red Deer and Medicine Hat, the introduction of the Comfort Cart at CRH brings Ronald McDonald House Alberta hospitality closer to home in Lethbridge.

This was the first partnership of its kind between Ronald McDonald House Alberta and a hospital foundation to support the Comfort Cart program's long-term sustainability. Through collaboration with the CRH and other healthcare partners in Calgary and Red Deer, the program helps ensure that more families feel supported at every step of their child's care journey.

The continued growth of this initiative reinforces our belief that small acts of care can make a big difference in the lives of families facing their most difficult moments.

Our son Maxon is happy, kind, and endlessly curious. If you meet him, you fall in love with him.

When he was just two weeks shy of his first birthday, we noticed he wasn't quite himself. That morning in the Fort McMurray emergency room, a doctor said words that will echo in our hearts forever: "There is not a doubt in my mind that your child has cancer."

We looked at each other. No words. Just shock. Fear. The world shifting beneath our feet.

Maxon was diagnosed with infant acute lymphoblastic leukemia, a rare and aggressive cancer affecting babies under one. The treatment he needed was only available in Edmonton. We made the difficult decision that Sara would stop working. We packed a few bags, left our home behind, and started driving. We didn't know how long we'd be gone or where we would stay.

**We only knew we had to be there for our son.**

A cousin had once stayed at a Ronald McDonald House® in Newfoundland, but we never imagined we would need one ourselves. Yet Ronald McDonald House Alberta was one of the very first organizations to reach out, offering our family a place to stay while Maxon began treatment.

When we walked through those doors for the first time, it felt like we could finally exhale. Not because everything was okay, it wasn't, but because we weren't alone anymore.

Within days, our parents flew in from Newfoundland, and we could all be together at the Ronald McDonald House. Without Ronald McDonald House Alberta, we simply couldn't have afforded to stay as a family and remain by Maxon's side every single day.

At the Ronald McDonald House in Edmonton, we found a place where other parents understood without explanation. You could show up in tears, exhausted, or scared, and no

one would judge you. They just got it. In a time when we felt completely alone, we found community – people who could sit with us through the hardest moments.

There were warm meals after long days at the hospital through the Home for Dinner program. A shuttle that carried us back and forth when we were too exhausted to drive. Volunteers baking treats. Pet therapy dogs that made Maxon smile.

**Over multiple stays, we spent 188 nights at Edmonton's Ronald McDonald House.** Maxon learned to walk there. He said some of his first words there. So many of his "firsts" happened within those walls. Even on the hardest treatment days, he would light up when we returned. He would laugh, play with other children, and just be a little boy for a while.

When a setback in Maxon's treatment brought us back to Edmonton's Ronald McDonald House in the summer, the staff were ready for us, right down to a personalized gift bag for Maxon. That small, thoughtful gesture meant everything.

For us, the Ronald McDonald House in Edmonton truly became a home away from home. But more than that, it became part of our family's story.

Maxon is almost four now. He goes to daycare. He laughs easily. He has so much life ahead of him. When we visit the Ronald McDonald House, he runs to the staff and gives them kisses. He will always know that this place held him and held us when we needed it most.



# ART, MUSIC, AND RECREATION THERAPY PROGRAM

In 2025, Ronald McDonald House® Alberta launched the Art, Music, and Recreation Therapy Program thanks to the inspiration and generous donation from the Osten-Victor Fund. Through creative expression, the program provides therapeutic support to over 1,700 families with sick or injured children who come through our doors each year. Participants reported increased emotional resilience, reduced stress, and stronger family bonds. The program has helped children cope with grief, loss, and

trauma, while fostering personal growth and joy. Looking ahead, we hope to expand the program's reach through weekly sessions in Calgary and Edmonton and more outreach to Red Deer and Medicine Hat, deepen therapeutic offerings, and ensure every family has access to creative healing during their stay.



# HOME FOR DINNER PROGRAM

Cooking for a family isn't easy under normal circumstances. After a long and emotionally taxing day at the hospital, it's nearly impossible. That's why we started the Home for Dinner program, which ensures our families receive healthy home-cooked meals 365 days a year. This vital program is made possible by our generous volunteers, who not only provide the groceries but also cook, clean, serve, and package the leftovers every night of the week. During the winter months, when the cold weather and long nights make life

feel even heavier, serving our families with a hot home-cooked meal is an easy way to provide a sense of warmth, relief, and normalcy. To accommodate the expansion of the Calgary House in 2025, we partnered with Chef Soham Nimkar to streamline our Home for Dinner process. Thanks to his guidance on meal preparation and delivery, we can now serve hundreds more plates to our families in Calgary each night.





**Ronald  
McDonald  
House**



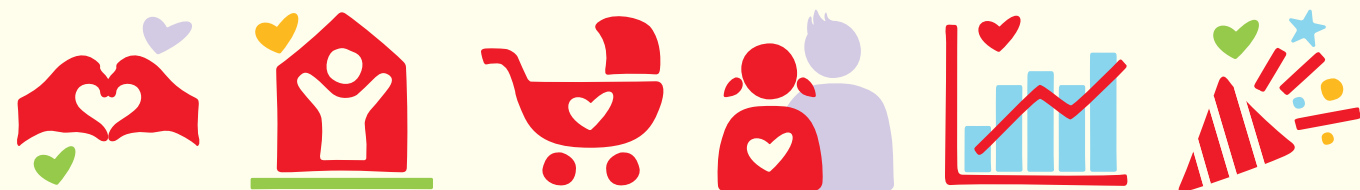
# VOLUNTEERISM HIGHLIGHTS

## BRAND MODERNIZATION

In 2025, Ronald McDonald House® celebrated the launch of its new global brand identity. It was a milestone moment in the organization's 50+ year history. The launch was about more than just a new look. It was a major step toward realizing our bold ambitions, including Ronald McDonald House's goal to double the number of families we serve internationally. Our new identity will elevate how we speak about our mission, how we present ourselves to the world, and how we build the support we need to better serve more families.

The new brand was born from our strategic foundation: **our purpose** of caring for families with children who are ill or injured, **our mission** to remove barriers and promote healing, and **our vision** of a world where every family has what they need to ensure the best health outcomes for their children. It reflects not only who we are today, but who we aspire to be for families around the world. We continue to honour our legacy while boldly stepping into the future with clarity, compassion, and renewed purpose.

This achievement reflected months of thoughtful planning, extensive feedback, and countless hours of collaboration. All levels of the Ronald McDonald House System, including Chapter leaders and staff, McDonald's partners, donors, program volunteers, and alumni, contributed to this effort, making the end result even more special.



Volunteers are a key part of our team, and we are thrilled to share that in 2025, we onboarded an amazing 89 volunteers across the province to provide in-house support.

When families first arrive at the Ronald McDonald House®, a volunteer welcomes them with open arms during their hardest moments of uncertainty – with a smile and a comfort item to make them feel less alone.

Families speak about the shuttle drivers becoming their confidantes, to and from the hospitals, on good days and bad.

Families often say they feel so loved and cared for when they see a volunteer in the kitchen making them a meal or baking a treat.

To the volunteers at Ronald McDonald House Alberta, you may never truly know the impact you've had on families.

**In 2025, we inducted 27 volunteers into the 1,000 Hours Society, a group of volunteers who have dedicated 1,000+ hours of volunteerism to Ronald McDonald House Alberta. Please join us in congratulating them!**

- |                        |              |
|------------------------|--------------|
| Joanne Bilodeau        | Jill Capham  |
| Cliff Dennis Gervais   | Cathi Nelson |
| Vicky Blinston St John | Cathy Wood   |
| Patricia Cunningham    | Ted Schenk   |
| Vandy Daraseng         | Mike Stern   |
| JoAnne Dieno           | Aliya Valjee |
| Rose Gallace           | Ian Bryce    |
| Teresa Henry           | Gil Baldwin  |
| David Lawrence         | Bill Evans   |
| Philippe Maldiney      | CPS Bakers   |
| Mike McKendrick        | Murray Hay   |
| Tom Schmaltz           | Gord Ser     |
| Doug Urichuk           | Luis Walsh   |

# 2025 IMPACT STATISTICS

## House Utilization



**23,778**

Nights of Comfort Provided



**1,724**

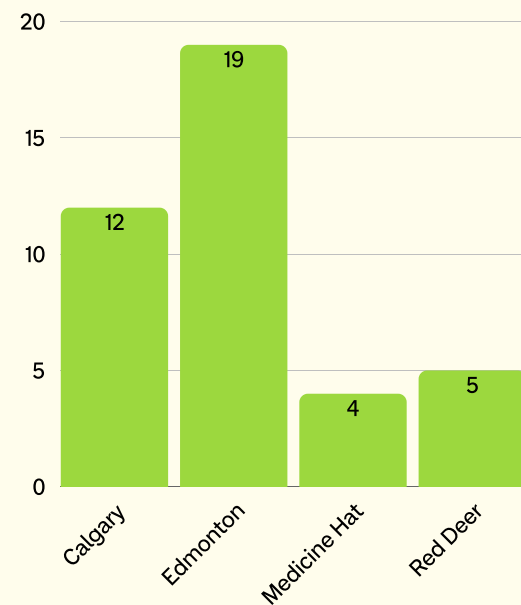
Families Served Overnight



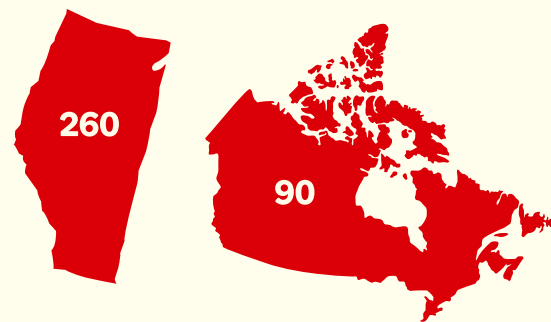
**290**

Families Who Used Day Pass

## Average Length of Stay (Nights)

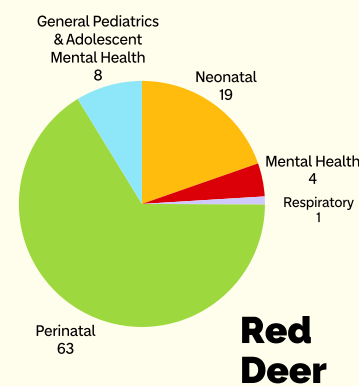
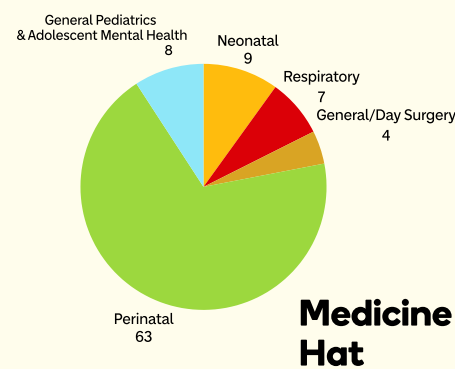
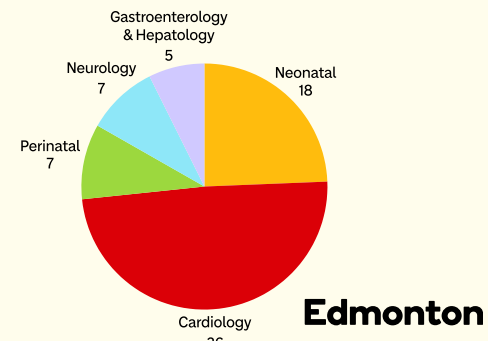
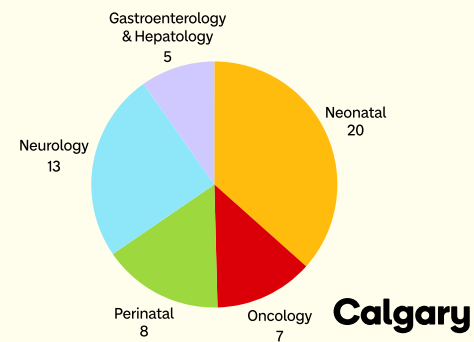


## Where Do Families Come From

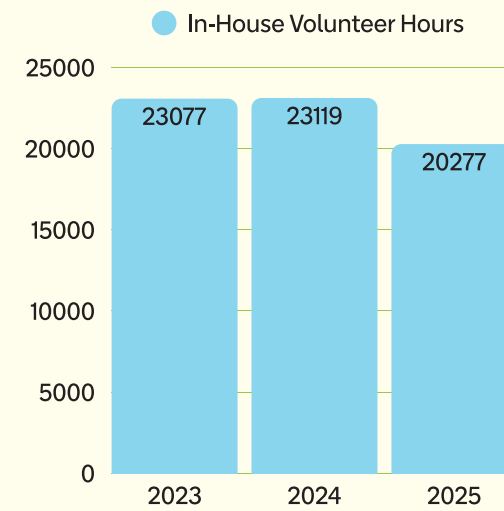


## Reasons for Stay

Data Shown in Percentages



## Volunteerism



**303**  
In-House Volunteers

**348**  
Event Volunteers

## Nourishment/Meals

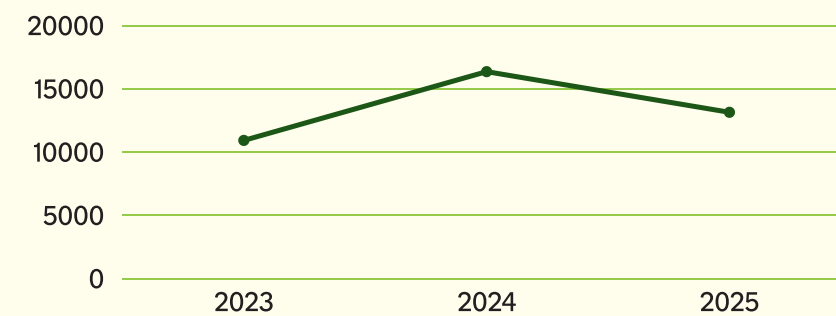
**944**  
Home for Dinner Meal Groups

**41,380**  
Meals Provided

## Comfort Cart

**3,490**  
Families Served by Comfort Cart  
*\*We opened a NEW Comfort Cart in Lethbridge in 2025*

## Transportation



**13,150**  
Shuttle Trips

**47**  
Active Volunteer Shuttle Drivers

## Financial Impact



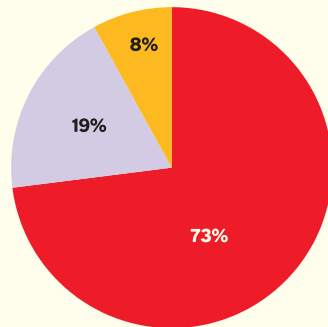
Ronald McDonald House Alberta saved families  
**\$9,600,000 annually**

*\*RBC Economic Study 2024*

## What Do Families Say

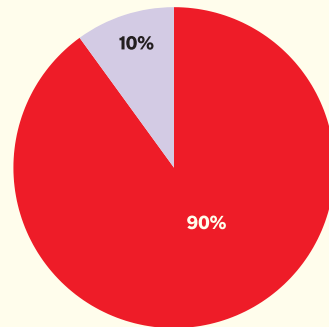
### Improved Mental and Emotional Wellbeing

● Strongly Agree ● Agree  
● Neither Agree Nor Disagree



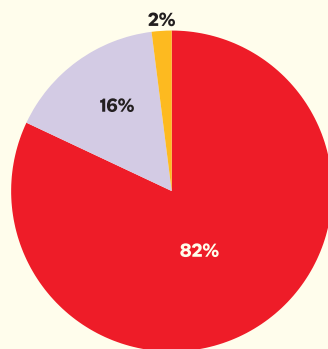
### Eased My Financial Burden

● Strongly Agree ● Agree



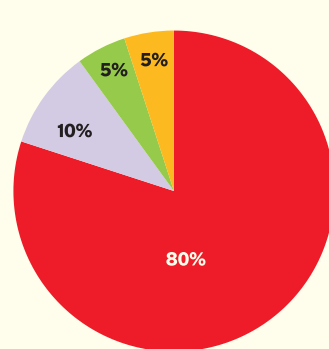
### Better Able to Rest and Maintain Physical Wellbeing

● Strongly Agree ● Agree  
● Disagree



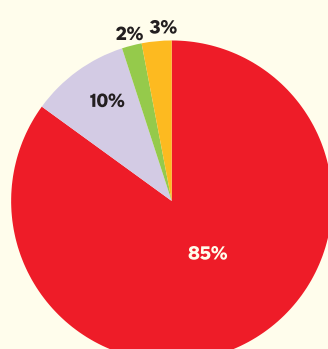
### Improved My Child's Recovery at the Hospital

● Strongly Agree ● Agree  
● Neither Agree Nor Disagree ● Don't Know/NA



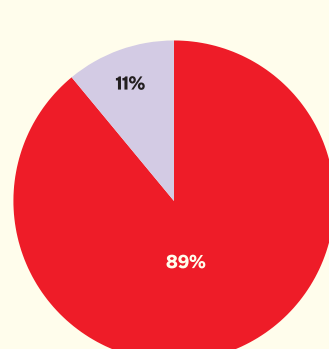
### Improved My Ability to be Involved in Child's Care

● Strongly Agree ● Agree  
● Neither Agree Nor Disagree ● Don't Know/NA



### My Ability to Stay Close by Improved My Family's Experience at the Hospital

● Strongly Agree ● Agree



"I think it was a great place to come back to at the end of the day from the hospital and feel like I'm at a home and unwind and relax. Definitely having some sense of a place to call home-away-from-home was a comfort while my baby was in the hospital."

"Ronald McDonald House has renewed my faith in humanity. We were beyond blessed to have had the help from the program. It eased so many of our burdens. The staff was amazing and extremely helpful. We couldn't be more grateful. Thank you!"

"The gift bag on the bed for my son was a very special surprise! The Magic Room was also very memorable and the quilt was very special. Most of our stay my son was in hospital but those special things meant so much for him."

The quiet peaceful, private room meant the world to me while he slept overnight at the hospital. I have slept a lot of nights in the hard beds and noisy hospital rooms.

After the long surgery day it was wonderful to get a private room to sleep and get a good shower."



## McHappy Day

Canada celebrated its 31st McHappy Day in 2025, with over \$111.3M raised to date in support of Ronald McDonald House® Canada and other local children's charities.

These funds have played a critical role in enabling Ronald McDonald House Canada to support nearly 500,000 families with sick and injured children since 1981. The generosity of Canadians ensures that even more families can remain close to their child's hospital bedside, enabling parents to share precious bedtime stories and enjoy a home-cooked meal that provides comfort and peace, so families can truly focus on what matters most: caring for their child.

## Honouring Our Capital Campaign and Expansion Teams

### Capital Campaign Cabinet Members and Volunteers

**Lanny McDonald**  
Honorary Co-Chair

**Kevin Lowe**  
Honorary Co-Chair

**Jim Kapeluck**  
Wealth Advisor, Connor Clark & Lunn

**Jordan Brown**  
McDonald's Operator

**Les Gombik**  
Managing Partner, Caldwell

**Catherine Chow**  
CIR Realtor

**Tony Smith**  
Community Advocate

**Thomas Lui**  
Executive VP and CFO, Brookfield Properties

**Jason Evanson**  
CEO, Ronald McDonald House Alberta

**Denise Kinghorn**  
CDO, Ronald McDonald House Alberta

**Loriana Marcone**  
Sr Officer, Ronald McDonald House Alberta

### Expansion Committee Members and Volunteers

**Kathy Evanson**  
Manager of Western Canada Project Coordination, G.L. Smith Planning & Design

**Thomas Lui**  
Executive VP and CFO, Brookfield Properties

**Aristotle Cercado**  
Facilities Supervisor  
Calgary House, Ronald McDonald House Alberta

**Jason Evanson**  
CEO, Ronald McDonald House Alberta

**Natasha Tiemstra**  
COO, Ronald McDonald House Alberta

# FINANCES

## Statement of Financial Position Year Ended December 31

	2025	2024
<b>ASSETS</b>		
<b>Current</b>		
Cash (Note 3)	\$ 4,909,933	\$ 5,174,761
Accounts receivable (Note 9)	1,257,920	1,338,827
Prepaid expenses	163,459	165,569
Short-term investments (Note 4)	11,299,788	10,533,269
	<b>17,631,100</b>	<b>17,212,426</b>
<b>Long-term investments</b> (Note 4)	<b>8,014,034</b>	<b>5,778,421</b>
<b>Long-term prepaid lease</b> (Note 5)	<b>444,369</b>	<b>450,079</b>
<b>Capital assets</b> (Note 6)	<b>53,849,248</b>	<b>48,976,091</b>
	<b>\$ 79,938,751</b>	<b>\$ 72,417,017</b>
<b>LIABILITIES</b>		
<b>Current</b>		
Accounts payable and accrued liabilities	\$ 512,800	\$ 1,355,668
<b>Deferred contributions</b> (Note 7)	<b>2,086,525</b>	<b>1,701,151</b>
	<b>2,599,325</b>	<b>3,056,819</b>
<b>FUND BALANCES</b>		
General fund (Note 8)	33,378,407	31,166,676
Capital asset fund (Note 8)	43,961,019	38,193,522
	<b>77,339,426</b>	<b>69,360,198</b>
	<b>\$ 79,938,751</b>	<b>\$ 72,417,017</b>

## Statement of Operations Year Ended December 31

	2025	2024
<b>REVENUE</b>		
Contributions and donations	\$ 16,731,285	\$ 19,741,653
Government grant	416,771	-
RMH room fees	369,204	331,040
Other	6,523	26,024
	<b>17,523,783</b>	<b>20,098,717</b>
<b>EXPENSES</b>		
Program	4,813,096	4,444,834
Fundraising (Note 11)	3,450,895	3,109,887
Management and general	1,275,811	1,170,953
Amortization of capital assets and land lease	1,008,898	755,626
	<b>10,548,700</b>	<b>9,481,300</b>
<b>EXCESS OF REVENUE OVER EXPENSES BEFORE OTHER REVENUE (EXPENSES)</b>	<b>6,975,083</b>	<b>10,617,417</b>
<b>OTHER REVENUE (EXPENSES)</b>		
Investment income (Note 4)	1,004,145	2,663,264
Donated goods and services (Note 10)	1,640,813	1,159,672
Donated goods and services (Note 10)	(1,640,813)	(1,159,672)
	<b>1,004,145</b>	<b>2,663,264</b>
<b>EXCESS OF REVENUE OVER EXPENSES</b>	<b>\$ 7,979,228</b>	<b>\$ 13,280,681</b>
<b>FUND BALANCES - BEGINNING OF YEAR</b>	<b>\$ 69,360,198</b>	<b>\$ 56,079,517</b>
EXCESS OF REVENUE OVER EXPENSES	7,979,228	13,280,681
<b>FUND BALANCES - END OF YEAR</b>	<b>\$ 77,339,426</b>	<b>\$ 69,360,198</b>



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